



Corporate Headquarters

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October 6, 2009

To All Marriott's Aruba Ocean Club Owners:

As President of Marriott Vacation Club International, I want to express my sincere appreciation for the questions and concerns that have been raised over the past several months by both individual owners and groups of owners at Marriott's Aruba Ocean Club. As senior Marriott leaders and I have received these questions, we have engaged in discussions to determine the most effective means of providing owners with the information they rightfully expect regarding the management and operation of their vacation home. These discussions have resulted in enhanced owner communications which include postings on the Association's website, letters to all owners from both MVCI and the Aruba Ocean Club Board of Directors, and even letters to individual owners to address very specific concerns they have expressed.

I am confident that our management team is doing everything possible to operate the resort in accordance with the standards of excellence that reflect our company's heritage. This includes paying MVCI's fair share of annual maintenance fees and any special assessments, as well as costs associated with the recent roof replacement, façade maintenance and overall resort refurbishment. On that note, I understand that the planned refurbishment is proceeding on schedule, and the photographs that I have seen look outstanding. Your Board of Directors has spent a significant amount of time coordinating with MVCI and the contractors to plan and execute this refurbishment, and that hard work is beginning to show wonderful results in enhancing the vacation experience for you, as owners of Marriott's Aruba Ocean Club.

I encourage you to stay active and informed in connection with your ownership at Marriott's Aruba Ocean Club. A wealth of information regarding your resort is available on the Association's website: [www.arubaoceanclub.com](http://www.arubaoceanclub.com). As always, we remain firmly committed to managing Marriott's Aruba Ocean Club with the highest degree of diligence and professionalism, and we look forward to providing you with many wonderful vacation experiences in the years to come.

Respectfully yours,

A handwritten signature in black ink, appearing to read "Stephen P. Weisz", is written over the typed name.

Stephen P. Weisz  
President,  
Marriott Vacation Club International